

# 2026 IIUSA EB-5 Industry Forum – Session Descriptions

## Session 1

### EB-5 Advocacy & Government Affairs: IIUSA's Goals, Strategies, and Track Record

This session will provide a strategic update on IIUSA's advocacy priorities, legislative engagement, and agency strategy as the industry approaches reauthorization and key policy milestones. Panelists will discuss current initiatives, stakeholder impacts, and how coordinated advocacy efforts are shaping the future of the EB-5 program.

## Session 2

### Guest Speaker

Details to be announced.

## Session 3A – Breakout

### EB-5 Deal Structuring: Economic, Project, and Location Strategy

This session will examine advanced structuring considerations in today's economic and regulatory environment, including category selection, redeployment planning, escrow models, and capital stack positioning. Panelists will discuss how structuring decisions align investor outcomes with long-term project sustainability.

## Session 3B – Breakout

### EB-5 in a Shifting Immigration Landscape

An exploration of how emerging immigration pathways and administrative actions are influencing investor strategy and program dynamics. The discussion will address concurrent filing considerations, cross-border implications, and the evolving relationship between EB-5 and new immigration options.

## Session 4A – Breakout

### Regional Center Operations – Risk Management, Investor Communications, and Market

Operational leadership in EB-5 makes for a complex environment. This session will look at how Regional Centers operate in this setting, including risk management, investor communications, distressed project management, and the integration of technology into Regional Center operations. Panelists will share insights on balancing transparency, discipline, and innovation in mature programs.

## **Session 4B – Breakout**

### **EB-5 Investor Market Update**

A comprehensive overview of the hot and rising star EB-5 investor markets. Panelists will provide on-the-ground perspectives and strategic insights into market intelligence and what investors are interested in, including the types of projects that are selling and where.

## **Session 5**

Special Session – Brett Horton | Chief Advocacy Officer, American Hotel & Lodging Association

## **Session 6**

### **USCIS Adjudications I: Regional Center and Project Filings**

An in-depth discussion of current adjudication trends affecting Regional Center and project-level filings, including evolving standards, RFE patterns, and processing delays. Panelists will examine how these developments are influencing capital deployment, project viability, and strategic planning.

## **Session 7**

### **EB-5 Litigation: Strategy, Implications, and Practical Reality**

A review of recent litigation trends affecting the EB-5 industry, with a focus on strategic considerations, risk mitigation, and lessons learned from notable cases. The discussion will examine how litigation and enforcement developments are influencing business decisions and stakeholder accountability.

## **Session 8**

### **EB-5 Data Party with Lee Li & Friends**

Everyone's favorite party! A data-driven look at the EB-5 program, including visa usage, filing trends, and adjudication statistics. Industry experts will analyze what the numbers reveal about current demand, processing realities, and forward-looking implications.

## **Session 9**

### **EB-5 Compliance and Operating in Regulatory Uncertainty**

As regulatory guidance continues to evolve, this session will examine compliance obligations, enforcement expectations, and practical approaches to operating responsibly within statutory and policy ambiguity. Panelists will discuss oversight trends, documentation discipline, and strategies for maintaining program integrity.



## Session 10

### USCIS Adjudications II: Investor-Related Issues

This session will explore investor-level adjudication trends, including source of funds scrutiny, loan structures, and I-829 re-adjudication considerations. Panelists will discuss the operational and relationship impacts of adjudication outcomes across the EB-5 lifecycle.